



Strategy and Business Directorate

Trust HQ Maudsley Hospital Denmark Hill London SE5 8AZ

Cllr Mark Williams
Chair, Health, Adult Social Care,
Communities & Citizenship Scrutiny Sub-Committee
Scrutiny Team
160 Tooley Street
London
SE1P 5LX

22nd April 2013

Dear Cllr Williams

Re: Marina House

Thank you for your letter of 4th April 2013 seeking clarification about a number of issues related to Marina House; we welcome the opportunity to respond directly and will address these in the order raised:

Firstly, there was no £95,000 grant awarded to Marina House. During the consultation carried out by NHS Southwark on behalf of Southwark Health and Social Care, reference was made to a potential Department of Health grant. This would have been available, for the refurbishment of Marina House in the event that it became the chosen option for the relocation of an Integrated Offender Management (IOM) service provided by the London Borough of Southwark, Metropolitan Police, London Probation Trust and South London and Maudsley NHS Foundation Trust (SLaM).

At the Reducing Offending Board meeting on 20th July 2012, the other three IOM partners decided not to re-locate into any of SLaM's existing services; and as such, no grant was sought by the IOM for, or awarded to, SLaM for refurbishment.

Marina House currently hosts:

- The Southwark Smoking Cessation Service, which saw 115 Southwark clients in quarters 1-2 of 2012/13, with 70 successfully completions showing a quit rate of 61% which is among the best in the UK
- SLaM's Specialist Drug and Alcohol Outpatients, including the complex cases not covered through the community teams such as the Party Drug clinic. This service accepts referrals from all boroughs, with the majority of clients coming from Southwark (33%) and Lambeth (16%)
- The clinical leadership team for the Injectable Opiate Treatment programme (IOT) which is the second phase of the RIOTT trial providing supervised injecting for a small, complex group of clients. 85% of IOT clients are from Southwark, and we are currently working with Blackfriars to set up a local pathway to re-integrate some of the stabilised clients back to the community service

- The assurance functions providing the clinical and management support for all SLaM's substance misuse services, whose role is to ensure compliance with all mandatory quality, safety and FT requirements
- SLaM is also currently working with a specialist charitable drug agency on scoping various
 options, to identify suitable space for the volunteer structured activities, training and
 support programmes that could potentially operate from Marina House

In relation to the decisions around the current configuration of substance misuse services in Southwark: The outcomes of the formal consultation on this were discussed at NHS Southwark's Board meeting on 21st January 2010, and the decision was taken to merge SLaM's substance misuse services at Blackfriars and to pursue IOM moving into Marina House (although IOM later withdrew from the move, as described above). The meeting set out a process by which all clients would be assessed to ensure their needs were appropriately met; at Blackfriars, including the self-referral clinic); at satellite clinics in other parts of the borough or through shared care arrangements with GPs.

It is important to note that this consultation was carried out by Southwark Health and Social Care on behalf of Southwark Council and NHS Southwark, chaired by Dame Donna Kinnair, citing a consultation with the public and key stakeholders on the proposed options for service changes under the terms of the Health Act 2006. The key concern was to provide effective treatment to all those who need it in line with national standards and guidelines. I have attached the consultation document for your convenience.

SLaM's service at Blackfriars Road currently carries a caseload of 600 complex clients - 302 in complex cases, 257 in Assessment and Treatment, and 40 alcohol clients seen in Primary Care clinics - with an average daily footfall of up to 100 service users. The service regularly meets, and works with, other local organisations to maximise integration with the local community.

On the question of GP training in substance misuse: When the information was requested in 2010 by the Overview and Scrutiny committee the PCT reported that there was at least one qualified GP in each practice that was signed up for the Local Enhanced Service (LES). This represented 24 practices, around half the GP practices in Southwark. Most of these have two qualified GPs and in some cases more. These practices self select based on interest and GP motivation.

Part 1 training is offered and provided free to all Southwark GPs and substance misuse staff every six months at a cost of £150 per applicant plus £300 trainer fees and £200 hospitality. All GPs are offered the training.

Since 2010 the PCT has Part 1 trained around 40 more GPs and paid for two to do the Part 2 training (£1500). One place per year is funded but GP practices have to agree study time and commit to the course. It is difficult to say how many are Part 1 trained over all because GPs move around but there is good coverage across the borough and about 8-10 Part 2 qualified GPs. All LES Practices get on-site support from an experienced drug worker and six weekly supervision from a Consultant in Addiction and GP with special interest (GPSI). There is also a Primary Care Alcohol Nurse and Worker covering all practices through a hub system.

To summarise we can confirm that:

- No grant of £95,000 was either sought, due or paid, to SLaM for Marina House
- The public consultation carried out regarding changes to substance misuse services in Southwark was led by NHS Southwark and Southwark Council – although SLaM actively participated in it
- The outcomes from this consultation were discussed at NHS Southwark's Board Meeting, and the final decision was appropriately ratified

- The IOM did not move into Marina House; SLaM were only notified of this decision on 30th July 2012
- All service users accessing SLaM's drug and alcohol services are treated at Blackfriars Road, in accordance with our current contract
- There are a good number of Southwark GPs with additional training in substance misuse, with good coverage across the borough

We would very much welcome the opportunity to meet with you to discuss these matters further. We do hope this has been a useful update. Please do not hesitate to contact us if you have any queries, and to arrange a date for us to meet.

Yours sincerely

Zoe Reed,

Executive Director
Strategy and Business Development

South London and Maudsley NHS Foundation Trust

Gwen Kennedy

Director of Client Group Commissioning NHS Southwark Clinical Commissioning Group